



- Notes :
1. All questions carry marks as indicated.
  2. Due credit will be given to neatness and adequate dimensions.
  3. Assume suitable data wherever necessary.
  4. Illustrate your answers wherever necessary with the help of neat sketches.

1. Explain Henin Fayols 14 principles of management in detail. **8**
- OR**
2. a) Explain any 3 management & planning tools. **4**  
b) Explain following terms- **4**  
a) Policies b) Procedures  
c) Rules d) Budgets
3. a) Write in detail principles of organization. **8**  
b) Explain concept of centralization & decentralization. **8**
- OR**
4. a) Write types of organization structures based on its departments. **8**  
b) Write in detail about programmed & non programmed decisions. **8**
5. a) Define Control. What are the 11 main areas of control according to Holden, Fish & Smith? **16**
- OR**
6. a) Discuss level of activities under ABC methodology. **8**  
b) State benefits, limitations & practical application of ABC? **8**
7. a) What is budget? Explain budgetary & non budgetary control. **8**  
b) Explain needs Hierarchy Theory. **8**
- OR**
8. a) Discuss the types of financial statement analysis. **8**  
b) What are the tools or techniques used to analyse financial statements? **8**
9. a) Draw the format of comparative Balance sheet & write its advantage in brief. **16**
- OR**
10. a) Explain process & basis of accounting. **8**  
b) Explain the single entry system in accounting. **8**

\*\*\*\*\*